

## PRINCE2-Foundation Dumps

### PRINCE2 Foundation exam

<https://www.certleader.com/PRINCE2-Foundation-dumps.html>



#### NEW QUESTION 1

- (Exam Topic 2)

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

#### NEW QUESTION 2

- (Exam Topic 2)

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- A. Project mandate
- B. Initiation stage plan
- C. Project initiation documentation
- D. Project brief

**Answer:** B

#### NEW QUESTION 3

- (Exam Topic 2)

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

**Answer:** A

#### NEW QUESTION 4

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

#### NEW QUESTION 5

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Define\\_roles\\_and\\_responsibilities](http://prince2.wiki/Define_roles_and_responsibilities)

#### NEW QUESTION 6

- (Exam Topic 2)

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

**Answer:** D

**NEW QUESTION 7**

- (Exam Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/academy/uncategorized/>

**NEW QUESTION 8**

- (Exam Topic 2)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer:** A

**NEW QUESTION 9**

- (Exam Topic 2)

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

**Answer:** C

**NEW QUESTION 10**

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION 10**

- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer:** B

**NEW QUESTION 15**

- (Exam Topic 2)

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Quality#Part\\_2:\\_Quality\\_Control\\_Introduction](http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction)

**NEW QUESTION 18**

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

**NEW QUESTION 23**

- (Exam Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

**Answer:** C

**NEW QUESTION 27**

- (Exam Topic 2)

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

**Answer:** D

**NEW QUESTION 29**

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

**Answer:** C

**NEW QUESTION 34**

- (Exam Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

**Answer:** A

**NEW QUESTION 37**

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

**Answer:** A

**NEW QUESTION 41**

- (Exam Topic 2)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer:** C

#### NEW QUESTION 42

- (Exam Topic 2)

Identify the missing word in the following sentence.

A project's [ ? ] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

**Answer:** A

#### Explanation:

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference

<http://p2.tech-academy.co.uk>

#### NEW QUESTION 46

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer:** C

#### NEW QUESTION 51

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer:** B

#### Explanation:

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

#### NEW QUESTION 52

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

**Answer:** B

#### NEW QUESTION 55

- (Exam Topic 2)

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Focus\\_on\\_products](http://prince2.wiki/Focus_on_products)

**NEW QUESTION 58**

- (Exam Topic 2)

Which are reasons for a benefits management approach?

- \* 1. To state how improvements will be measured
- \* 2. To confirm that the benefits are realized
- \* 3. To estimate the costs of improvement
- \* 4. To define the reason for delivering the improvement

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** AB

**NEW QUESTION 61**

- (Exam Topic 2)

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

**Answer:** A

**NEW QUESTION 64**

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Purpose](http://prince2.wiki/Starting_Up_a_Project#Purpose)

**NEW QUESTION 67**

- (Exam Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer:** C

**NEW QUESTION 71**

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

**Answer:** C

**NEW QUESTION 75**

- (Exam Topic 2)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- \* 1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
- \* 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** D

**NEW QUESTION 80**

- (Exam Topic 2)

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Organization#Three\\_Project\\_Interests](http://prince2.wiki/Organization#Three_Project_Interests)

**NEW QUESTION 82**

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

**Answer:** B

**NEW QUESTION 86**

- (Exam Topic 2)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

**Answer:** B

**NEW QUESTION 88**

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer:** A

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

**NEW QUESTION 91**

- (Exam Topic 2)

Identify the missing words in the following sentence. Project assurance personnel [ ? ] the project manager.

- A. are able to overturn the decisions of
- B. must be accountable to
- C. should support
- D. report to the project board and

**Answer:** C

**NEW QUESTION 92**

- (Exam Topic 2)

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

**Answer:** B

**Explanation:**

Reference



<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

**NEW QUESTION 93**

- (Exam Topic 2)

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

**Answer:** A

**Explanation:**

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

**NEW QUESTION 97**

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

**Explanation:**

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

**NEW QUESTION 98**

- (Exam Topic 2)

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

**Answer:** B

**Explanation:**

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

**NEW QUESTION 103**

- (Exam Topic 2)

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

**Answer:** D

**Explanation:**

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

**NEW QUESTION 108**

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer:** A

**Explanation:**

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

**NEW QUESTION 112**



- (Exam Topic 2)

Which is a minimum requirement when applying the business case theme?

- A. To specify the solution to be used to deliver the business option selected
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To define the management actions required to ensure the project's outcomes are achieved
- D. To integrate the benefits management approach with the project and stage plans

**Answer:** A

#### NEW QUESTION 113

- (Exam Topic 2)

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Risk#Risk\\_Budget](http://prince2.wiki/Risk#Risk_Budget)

#### NEW QUESTION 116

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer:** C

#### NEW QUESTION 119

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

**Answer:** A

#### NEW QUESTION 122

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

#### NEW QUESTION 126

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

**Answer:** C

**Explanation:**

Reference: <https://p2.tech-academy.co.uk/organisation/>

**NEW QUESTION 128**

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer: D**

**Explanation:**

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

**NEW QUESTION 130**

- (Exam Topic 2)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

**Answer: C**

**NEW QUESTION 133**

- (Exam Topic 2)

Which are objectives of the 'managing a stage boundary' process?

- \* 1. To control the link between the people managing the project and the people producing the products
- \* 2. To approve requests for change received during the completed stage
- \* 3. To provide information to the project board on the performance of the current stage
- \* 4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: C**

**Explanation:**

Reference  
[http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

**NEW QUESTION 134**

- (Exam Topic 2)

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

**Answer: B**

**Explanation:**

Reference  
[http://prince2.wiki/Closing\\_a\\_Project#Objective](http://prince2.wiki/Closing_a_Project#Objective)

**NEW QUESTION 138**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

**Answer: B**

**Explanation:**

Reference

<http://prince2.wiki/Quality>

**NEW QUESTION 140**

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer:** A

**NEW QUESTION 142**

- (Exam Topic 2)

Who are considered as the stakeholders in a project?

- A. Only those benefitting the project
- B. Everyone in the corporate organization
- C. Everyone involved in or affected by the project
- D. Only those who are users of the products

**Answer:** C

**NEW QUESTION 144**

- (Exam Topic 2)

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

**Answer:** B

**NEW QUESTION 146**

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

**Answer:** A

**Explanation:**

Reference <https://www.prince2primer.com/prince2-change-control/>

**NEW QUESTION 147**

- (Exam Topic 2)

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

**Answer:** D

**NEW QUESTION 150**

- (Exam Topic 2)

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

**Answer:** A

**NEW QUESTION 155**

- (Exam Topic 2)

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

**Answer:** D

#### NEW QUESTION 159

- (Exam Topic 2)

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

**Answer:** A

#### NEW QUESTION 164

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Project\\_Manager](http://prince2.wiki/Project_Manager)

#### NEW QUESTION 167

- (Exam Topic 2)

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

**Answer:** C

#### NEW QUESTION 169

- (Exam Topic 2)

What is established during the 'initiating a project' process?

- A. The agreed protect acceptance criteria
- B. The need for a configuration library
- C. A plan for the work or project initiation
- D. An understanding of the project's funding

**Answer:** A

#### NEW QUESTION 172

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

**Answer:** B

#### NEW QUESTION 173

- (Exam Topic 2)

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits

D. To establish a viable investment proposition

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION 176**

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

**Answer:** D

**NEW QUESTION 180**

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Controlling\\_a\\_Stage#Purpose](http://prince2.wiki/Controlling_a_Stage#Purpose)

**NEW QUESTION 183**

- (Exam Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

**Answer:** A

**Explanation:**

Reference

<http://prince2.wiki/Risk>

**NEW QUESTION 187**

- (Exam Topic 2)

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer:** C

**NEW QUESTION 189**

- (Exam Topic 2)

Identify the missing words in the following sentence.

When proposed changes [ ? ], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

**Answer:** D

**NEW QUESTION 190**

- (Exam Topic 2)

What should be recorded in a quality register?

- \* 1. Activities to ensure the products are fit for purpose
- \* 2. Identified threats and opportunities
- \* 3. Problems and concerns to be managed informally
- \* 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

#### NEW QUESTION 195

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To create the plan to deliver the project product
- B. To select and appoint the project manager
- C. To design the project management team roles
- D. To give authority to deliver the project product

**Answer:** B

#### NEW QUESTION 198

- (Exam Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

**Answer:** A

#### NEW QUESTION 202

- (Exam Topic 2)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer:** A

#### NEW QUESTION 206

- (Exam Topic 2)

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

**Answer:** B

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

#### NEW QUESTION 209

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer:** B

#### NEW QUESTION 213

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?



- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

**NEW QUESTION 214**

- (Exam Topic 1)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

**Answer:** D

**NEW QUESTION 216**

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

**NEW QUESTION 218**

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer:** B

**NEW QUESTION 223**

- (Exam Topic 1)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** C

**NEW QUESTION 228**

- (Exam Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer:** D

**NEW QUESTION 232**

- (Exam Topic 1)

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

**Answer:** C

**NEW QUESTION 235**

- (Exam Topic 1)



Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

**Answer: C**

**NEW QUESTION 239**

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer: C**

**NEW QUESTION 242**

- (Exam Topic 1)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer: B**

**NEW QUESTION 245**

- (Exam Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

**Answer: C**

**NEW QUESTION 249**

- (Exam Topic 1)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer: C**

**NEW QUESTION 250**

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

**Answer: C**

**NEW QUESTION 254**

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer: B**

**NEW QUESTION 256**

- (Exam Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

**Answer: B**

**NEW QUESTION 261**

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

**Answer: B**

**NEW QUESTION 262**

- (Exam Topic 1)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

**Answer: B**

**NEW QUESTION 264**

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

**Answer: D**

**NEW QUESTION 269**

- (Exam Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

**Answer: B**

**NEW QUESTION 271**

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

**Answer: C**

**NEW QUESTION 274**

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

**NEW QUESTION 278**

- (Exam Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- \* 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
- \* 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

**NEW QUESTION 279**

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